

BNSSG Clinical Commissioning Groups

REPORT TO THE: HEALTH OVERVIEW AND SCRUTINY PANEL

DATE OF MEETING: 26TH OCTOBER 2017

SUBJECT OF REPORT: HEALTHY WESTON PROGRAMME UPDATE

TOWN OR PARISH:

PRESENTED BY: COLIN BRADBURY CCG AREA DIRECTOR (NORTH SOMERSET)

RECOMMENDATIONS

That the HOSP consider and discuss the update given below on the Healthy Weston Programme

1. SUMMARY OF REPORT

The Healthy Weston Programme is North Somerset CCG's new vision to improve health and care services in Weston-super-Mare, Worle, Winscombe and the surrounding villages of the south rurals.

Our vision places greater emphasis on organising and delivering services that help to keep people healthy and out of hospital, and when they do need care, providing a more seamless experience across the range of health and care services with a focus on being treated in the community and closer to home.

It sets out a proposed way forward for organising and delivering health and care services across the local health and care system in a way that better meets the needs of local people, and ensures services meet national quality standards and are affordable within available funding for the long-term.

This is in response to the increasing demand and changing needs that come with an ageing and growing population, as well as the need to address challenges in attracting, recruiting and retaining specialist staff to run services, alongside significant financial pressures.

2. POLICY

As Commissioners, our overarching vision across BNSSG is to:

- Improve the health of the whole population
- Reduce health inequalities
- Ensure NHS services are affordable and fit for the long term

We aim to achieve our vision by:

- Fully integrating services around the needs of local people
- Patients and public actively involved in co-designing services
- Staff ownership and buy-in across the whole BNSSG system

3. DETAILS

A Commissioning Context document has been developed in North Somerset that sets out a clear vision and direction of travel for local services. As part of transforming services, we want Weston General Hospital to play a vital role in organising and delivering our services differently by putting it at the heart of a more integrated and proactive local health care system that will better meet the specific needs of local people. This means treating more people in the community and helping them to stay in their own homes for as long as possible before needing hospital treatment, and where hospital treatment is required, helping them to return home as soon as possible.

This is not about starting again, or duplicating work that is already underway, but rather about translating design into delivery. This is to enable a step change in the way we organise and provide local services. The Commissioning Context document has been developed through an intense period of stakeholder engagement and involvement over the past 3 months. The work has identified three overarching priorities of enabling primary care to deliver at scale and provide system leadership, integrated community services and a resolution to the challenges in acute provision.

The document asserts that whatever we do, it must be done within a clearly defined financial envelope so it is affordable and sustainable. The financial section indicates the level of affordable service expenditure for North Somerset which is compatible with longer term financial resilience, moving the CCG from an underlying deficit to a 1% surplus. The document then goes on to explore the idea of a provider alliance with a capitated budget model.

The long-term future of urgent and emergency care services at Weston is a crucial strand of our work. We will continue to gather views from our health and care partners, staff, stakeholders and the public on how we could deliver sustainable services. Our shared goal with WAHT, the organisation that runs Weston General Hospital, is to make sure local people can access safe, high quality, sustainable urgent and emergency care services from wherever they live in North Somerset, as close to home as possible.

In the meantime, the temporary closure of overnight A&E services remains in place until safe and sustainable staffing levels can be achieved throughout the night. Whilst WAHT are making progress with recruiting permanent medical staff, and continue to do all they can to recruit the numbers needed, we acknowledge that it will continue to be difficult and the A&E department will not reopen overnight in the short-term.

During the temporary overnight closure, patients continue to receive safe care at an alternative hospital and the NHS continues to cope well.

4. CONSULTATION

Health leaders in North Somerset approved the new vision 'Healthy Weston: joining up services for better care in the Weston area' at the BNSSG Governing Body (in common) meeting on 3 October 2017.

A final version was published on the CCG website on 11 October 2017 and will be accompanied by a public facing summary of the document. The next phase of talking and listening to views of staff, stakeholders, patients and the public will be set out in more detail following the launch event on the 18th October 2017.

5. FINANCIAL IMPLICATIONS

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6. RISK MANAGEMENT

A full programme of work to develop the vision of the Commissioning Context which will include a risk register for each workstream.

7. EQUALITY IMPLICATIONS

An Equality Impact Assessment will be a key part of the next phase of work to develop detailed proposals for service reform and implementation of a new, integrated care system in Weston. As highlighted above, the local population of the Weston area has areas of high deprivation. We know from previous engagement work that additional travel for patients and visitors resulting from any rationalisation of services will be a concern. This will have to be a balanced against the clinical and financial viability of services. Also, by bringing routine and preventive care closer to home, we have the opportunity to better serve the local population's overall needs.

8. OPTIONS CONSIDERED

Following a launch event on the 18th October the CCG is committed to a three month period of public dialogue and co-design.

AUTHOR

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BNSSG Clinical Commissioning Groups

BACKGROUND PAPERS

A copy of the Healthy Weston Commissioning Context document can be found at:

https://www.northsomersetccg.nhs.uk/media/medialibrary/2017/10/Healthy_Weston_-_Commissioning_Context_for_North_Somerset_-_October_2017.pdf